

RACE WEEKLY INTELLIGENCE BRIEF

RETINA

AI · CYBERSECURITY · CLOUD · LEADERSHIP

THIS WEEK'S COVER:

The Literacy Gap: Why the Biggest AI Risk in the Boardroom Is the Boardroom Itself

ALSO INSIDE

Krutrim — India's AI Infrastructure Bet · The CAIO Emerges
· Co-Intelligence on Every Executive's Reading List

FROM THE EDITOR'S DESK

Issue #1 asked who owns your AI agents. Issue #2 asked who secures them. Issue #3 asked who owns the data beneath them. Each time, the answer pointed upward, toward executive accountability. This week, we ask the question that reframes all three: do the executives being held accountable actually understand what they are being held accountable for? India's enterprise AI conversation has been almost entirely about technology, investment, and compliance. It has almost entirely avoided the most uncomfortable variable in the room, the AI literacy of the people making the decisions.



SIGNAL

SIGNAL THE LITERACY AGENDA — BY THE NUMBERS

12%

of board directors globally report sufficient AI knowledge to oversee AI risks and opportunities

BCG Board AI Readiness Report, 2026

70%

of AI initiative failures traced to leadership and organisational decisions — not model performance or data quality

Gartner AI Failure Analysis, 2026

₹4

spent on executive AI education for every 100 invested in AI tools and platforms

NASSCOM–Deloitte Enterprise AI Investment Study, 2026

67%

of Indian CXOs rely on their CTO or an AI vendor to interpret AI outputs before making decisions

PwC India CXO AI Pulse Survey, 2026



EU AI Act Article 4 Is Operational – Board-Level AI Literacy Is Now a Legal Requirement

The EU AI Act's Article 4, which came into force in February 2025, mandates that all organisations deploying or using AI systems ensure their staff, including board members and senior leadership, possess sufficient AI literacy to understand, govern, and oversee AI systems in their care. By May 2026, enforcement is active across EU member states. For Indian enterprises with European operations, EU customers, or EU-listed parent companies, this is not a future compliance consideration. It is a current legal obligation. The UK AI Opportunities Action Plan and Singapore's Model AI Governance Framework 2.0 signal the same global direction: regulators are moving from AI ethics principles to AI competency mandates. For GCs and Company Secretaries: board AI literacy is becoming an audit and disclosure requirement in regulated markets. India's own regulatory framework – DPDP, SEBI's emerging AI governance guidance, and RBI's digital risk circulars – will follow the same direction. The question is when, not whether.

Source: *EU AI Act Official Journal, August 2024 / EU AI Act Article 4 Implementation Guidance, February 2025 / UK AI Opportunities Action Plan, January 2026.*

Infosys Reports 58% of Indian Enterprise AI Projects Required Significant Rework – Leadership the Root Cause

Infosys's Enterprise AI Readiness Report (May 2026) finds that 58% of AI projects delivered for Indian enterprise clients required material rework, not due to model failures or data issues, but because business stakeholders could not articulate requirements in AI-implementable terms. Project sponsors approved scopes they could not technically evaluate. Success criteria were defined in business language that mapped to no measurable AI output. The consequence: projects built to demonstrate, not to deploy. For CTOs and Project Sponsors: when the person approving a project cannot interrogate its design, the project is being built for the presentation, not the problem.

Source: *Infosys Enterprise AI Readiness Report, May 2026.*

RETINA TAKE

The technology industry spent five years building AI sophisticated enough to run an enterprise. It spent almost no time ensuring that the people running enterprises are sophisticated enough to govern it. That asymmetry is now the primary source of AI failure, and closing it is the most urgent capability investment any Indian organisation can make in 2026.



1

BOARD
LEVEL**The Approval Gap: When Boards Sign Off on What They Cannot Evaluate**

A board that cannot evaluate an AI initiative cannot govern it. BCG's Board AI Readiness Report 2026 finds that only 12% of board directors globally report sufficient AI knowledge to oversee AI risks, yet 84% of boards are now approving AI investment decisions exceeding 10 crore. Gartner's analysis confirms the consequence: 70% of AI initiative failures trace to leadership and organisational decisions, the wrong problem statement, the wrong success metric, the wrong vendor relationship, not to model performance or data quality. Without the literacy to interrogate assumptions, boards approve AI projects on vendor confidence and internal advocacy rather than technical merit. The EU AI Act and India's emerging AI governance frameworks will require boards to demonstrate active AI oversight, not passive approval. For Chairpersons and NEDs: AI literacy for board members is no longer optional. It is a fiduciary responsibility.

Source: BCG Board AI Readiness Report 2026 / Gartner AI Failure Analysis 2026.

2

TALENT
RISK**The Hiring Paradox: Leaders Who Cannot Evaluate AI Cannot Hire for It**

There is a structural consequence of the literacy gap that receives almost no attention: leaders who cannot evaluate AI capability cannot hire for it. When a CHRO or CEO interviews a Chief AI Officer without the vocabulary to probe their thinking, the hire defaults to brand signals, IIT, IIM, Google, Microsoft, rather than demonstrated capability. When a CFO cannot distinguish between an AI engineer who builds production-grade systems and one who runs Jupyter notebooks, the organisation fills AI roles with credentials rather than competence. The NASSCOM Talent Report 2026 documents this precisely: 43% of Indian enterprises report that AI hires in the past 18 months did not have the skills their job descriptions required. The root cause is not the talent market. It is the hiring manager. For CHROs: your AI talent problem and your executive literacy problem are the same problem.

Source: NASSCOM India Talent Report 2026.

3

GOVERN-
ANCE**The Vocabulary Problem: AI Is Being Governed in a Language Leaders Don't Speak**

There is a specific, underappreciated mechanism by which the literacy deficit translates into enterprise risk: the vocabulary gap. When a board member hears 'hallucination,' 'fine-tuning,' 'RAG architecture,' or 'agentic workflow' in a presentation, they face a choice, ask a clarifying question and signal unfamiliarity, or nod and approve. Most choose the latter. This creates a governance dynamic where the most consequential AI decisions are effectively delegated to whoever gave the last presentation. The result is not just poor governance, it is regulatory exposure. India's emerging AI governance requirements, the EU AI Act's extraterritorial reach, and DPDP Phase 2 will all require boards to demonstrate active AI oversight. 'We trusted the experts' will not be an acceptable compliance posture. For GCs and Company Secretaries: board AI literacy is becoming a compliance requirement.

Source: Gartner Agentic AI Governance Framework 2026 / EU AI Act Implementation Guidance 2026.



PERSPECTIVES

DEEP TECH — ANALYSIS BY THE RACE TEAM

The Literacy Gap at the Top: Why Every Rupee Spent on AI Without Executive Fluency Is Half a Rupee Wasted

By **Dr. Shinu Abhi** · Director – Corporate Training, REVA Academy for Corporate Excellence

There is a question we have started asking every cohort of senior leaders who walk through RACE's executive programmes, before we show them a single slide or dataset: 'Explain to me, in your own words, how a large language model generates a response.' The answers we receive are instructive. Most senior leaders in India's enterprises, including many who have approved crore-level AI investments, cannot answer this question. Not because they are not intelligent. They are among the most capable professionals in their sectors. But because no one has ever told them that understanding this matters for their role.

This is the AI literacy gap at the top, and it is the most expensive silence in Indian enterprise today. The gap is not about coding. It is not about becoming a data scientist. It is about having sufficient conceptual fluency to ask the right questions, evaluate vendor claims, set meaningful success criteria, and recognise when an AI system is operating outside its design parameters. A CEO who understands the difference between a deterministic system and

a probabilistic one makes fundamentally better AI investment decisions. A CHRO who understands what training data bias means can ask the right questions about their AI-driven performance management system. A CFO who understands token costs and inference economics can evaluate an AI vendor's pricing proposal with appropriate rigour.

At RACE, we have observed a consistent pattern across our executive cohorts: leaders who invest 20–30 hours in structured AI fluency return to their organisations and immediately change three things. They change the questions they ask in AI project reviews. They change the criteria they apply to AI vendor evaluations. And they change who they trust in the room when AI decisions are being made. None of that requires a PhD. It requires a structured commitment to learning that most senior Indian leaders have not yet made.

The hard truth is this: India's enterprises cannot build AI capability faster than their leadership literacy allows. Every AI project approved by a board that cannot interrogate it is a project that will underdeliver, overspend, or fail quietly – and be replaced by the next project approved by the same board with the same literacy gap.

Sources: *Deloitte CDAO Survey 2026 – Data quality as number one priority for AI success (61% stat):*

"The single biggest bottleneck to AI adoption in Indian enterprise is not compute, not data, and not talent. It is the gap between what leaders are being asked to approve and what they understand well enough to govern."

Mohandas Pai

Chairman, Manipal Global Education · Former CFO, Infosys · May 2026

RACE PERSPECTIVE

Executive AI fluency is not a training programme. It is an organisational infrastructure decision. The enterprises that will win in 2027 are those that treat leadership AI literacy with the same seriousness they bring to financial literacy or regulatory compliance, structured, measurable, and mandatory at the top table.



Krutrim: The Sovereign AI Bet – and the Board Question Most Indian Enterprises Cannot Answer

Case Study: From India's First AI Unicorn to the Infrastructure Evaluation Problem at Every Indian Boardroom

THE FOUNDER

Bhavish Aggarwal, founder of Ola, launched Krutrim in late 2023 with a singular thesis: India needs its own AI infrastructure, not just licensed access to global platforms. Named from the Sanskrit for 'artificial', Krutrim is building India's full-stack AI from foundation models to data centre compute.

THE PRODUCT

Krutrim Cloud (sovereign GPU infrastructure), Krutrim-1 and Krutrim-2 (multilingual foundation models trained natively on Indic languages and enterprise contexts), and AI services designed for Indian regulatory and data residency requirements.

THE TRACTION

India's first AI unicorn at \$1 billion valuation. 2,000+ crore committed to domestic data centre infrastructure. NVIDIA GPU supply partnerships confirmed. Strategic alignment under the Government of India's IndiaAI Mission.

THE LITERACY QUESTION

Krutrim forces every Indian enterprise board to answer a question most are not equipped to answer: should we build AI on sovereign Indian models, on global platforms, or on a hybrid architecture? The trade-offs across cost, data residency, regulatory compliance, and model capability are complex – and in most Indian boardrooms, no one around the table has the literacy to evaluate them objectively.

What This Means for CXOs

CDO

You are being asked to make a sovereign AI architecture decision. Do you have the leadership literacy – and the board support – to evaluate Indian-first models against global incumbents on their technical merit, not their brand?

CFO

Krutrim's domestic infrastructure investments signal that Indian AI compute costs are about to change materially. Your AI TCO assumptions from 2024 may already need revision.

CEO

India's first AI unicorn was built in 18 months. The pace of domestic AI infrastructure development means your global vendor assumptions may have a shorter shelf life than your procurement cycle.

BOARD

The sovereign AI decision belongs at board level. Do you have the AI literacy to ask the right questions – or are you delegating a strategic infrastructure call to your last vendor presentation?



The Practitioner's Lens on AI Leadership

Dr. J B Simha

Chief Mentor – Artificial Intelligence, RACE
AI Consultant · Researcher · Industry Advisor

Q1

You have consulted with organisations across sectors on AI adoption and mentor the next generation of AI practitioners at RACE. When you walk into a new engagement, what is the fastest signal that tells you whether an organisation's leadership truly understands its AI systems – or is merely sponsoring them?

A

Fastest signal is coded based on three factors - Leadership, competence and culture.

The true signal that separates an AI leader from a mere sponsor is the transition from budgeting to behavior. When walking into a new engagement, a sponsor is easy to spot: they sign the checks, talk in sweeping buzzwords, and relegate projects to siloed IT teams while waiting for a magic return on investment. True leaders, however, understand that AI is not a plug-and-play tool, but an operational shift. They demonstrate technical competence not by coding, but by mastering the vocabulary of the systems they govern—speaking comfortably about model constraints, data lineage, and the realistic trade-offs between speed and accuracy.

Behind these leaders is a deep, active management involvement that integrates data science directly into business strategy. Instead of asking what a model does in isolation, they co-design workflows with their engineering teams to alter unit economics and customer experience. They treat AI as a core capability, ensuring that business unit heads and technical practitioners are locked in a continuous loop of collaboration rather than meeting only for quarterly reviews.

Ultimately, this alignment thrives on a foundational, data-driven culture where intuition bows to evidence. In these organizations, leadership actively funds the unsexy, essential infrastructure—robust data pipelines, governance, and engineering—rather than just chasing shiny front-end applications. The definitive proof of their understanding is a willingness to be proven wrong by their own data, signaling an organization that doesn't just sponsor AI for PR, but runs on it.

Q2

From your work at the intersection of academia and enterprise AI – what is the single biggest conceptual gap you observe when business leaders engage with AI? Not a tool gap. Not a talent gap. A thinking gap – the specific misunderstanding that leads to the most expensive decisions.

A

The single biggest thinking gap separating academic rigor from enterprise reality is treating AI as a software application rather than a probabilistic system.



When business leaders manage AI like traditional software, they expect deterministic outcomes. Traditional software is logic-bound: you write the rules, you run the code, and if A happens, the system outputs B with 100% certainty. Leaders look for a clear deployment date, a fixed scope of work, and a maintenance schedule that drops to near-zero post-launch. They want to buy a finished asset.

AI doesn't work that way. It is inherently probabilistic, functioning on statistical distributions and confidence scores. This fundamental misunderstanding leads to three incredibly expensive enterprise blunders:

- The "One-and-Done" Budget Fallacy: Leaders mistakenly dump the vast majority of their budget into launching the model, forgetting that AI begins to degrade the moment it encounters shifting real-world data. To survive, AI requires continuous operational funding for constant retraining and monitoring rather than a one-time IT investment.
- The Intolerance for Error: Expecting traditional software perfection, executives treat normal algorithmic variances or LLM hallucinations as software bugs to be permanently patched. Because of this, they fail to design the necessary human-in-the-loop systems and operational guardrails required to safely absorb AI's inherent statistical margin of error.
- The Illusion of Linear Scaling: While doubling traditional server capacity doubles throughput, doubling AI compute or data does not linearly translate to doubled accuracy. Leaders frequently waste millions chasing a negligible two percent optimization because they do not account for the steep diminishing marginal returns built into the underlying math.

The Shift or Success happens when they stop asking, "Is this software bug-free?" and start asking, "How do we operationally govern a system that is fundamentally based on probability?"

Q3

If a board director or senior CXO said to you: 'I have 30 days and I am committed to becoming genuinely AI-literate — not just AI-aware' — what would you tell them to do? Specifically.

A

Here are three realistic, standalone 30-day approaches for a CXO, depending on the organization's data readiness and strategic focus:

Approach 1: The "Low-Hanging Fruit" PoV Sprint. This is best for rapid proof of value using readily available data.

- Days 1–10 (Scope & Ingestion): Identify a narrow, high-impact business problem. If clean, structured data is available, scope a Machine Learning (ML) project (e.g.,



- predicting customer churn); if the data is unstructured text, scope a Large Language Model (LLM) project (e.g., automating support ticket categorization).
- Days 11–20 (Build & Iterate): Use no-code/low-code pipelines to ingest the data and run the model. The CXO directly witnesses the friction of data preparation and the reality of initial model outputs.
- Days 21–30 (Value Assessment): Evaluate the model against a simple cost-to-benefit matrix. The CXO learns to measure AI success not by algorithmic perfection, but by immediate business process optimization.

Approach 2: The "Bellwether & Transfer Learning" Baseline. This is best for understanding how to leverage existing, world-class AI infrastructure.

- Days 1–10 (Model Selection): Select an industry-standard, pre-trained "bellwether" model (e.g., a foundation LLM for text or a robust computer vision model) rather than building from scratch.
- Days 11–20 (Transfer Learning): Apply transfer learning by feeding a small, specialized slice of proprietary company data into the pre-trained model to fine-tune it for a specific corporate context.
- Days 21–30 (Establish Baselines): Measure the fine-tuned model's performance against historical business benchmarks. The CXO learns the exact cost, time, and performance advantages of tuning existing models versus custom development.

Approach 3: The "Reverse-Mentored Shadow Running" Framework. This is best for mitigating risk and understanding live operational dynamics.

- Days 1–10 (The Pairing): Pair the CXO with an internal senior data scientist to serve as a technical guide. Together, they isolate an active, legacy business model currently driving decisions.
- Days 11–20 (Deploying the Shadow): Deploy a parallel AI model to run silently in the background, feeding off the exact same live data streams as the legacy system without altering live operations.
- Days 21–30 (Variance Analysis): Conduct bi-weekly reviews comparing the shadow AI's probabilistic outputs against the traditional model's decisions. The CXO learns to spot model drift, false positives, and operational guardrails in a zero-risk environment.

 FLASH

TALENT & SKILL PULSE – WHAT THE MARKET IS PAYING FOR

5 Roles With Exploding Demand · Week of 25 May 2026 ·
Focus: AI Leadership & Executive Enablement

#	Role & Critical Skills	CTC Range*	Source
1	Chief AI Officer (CAIO) AI strategy Governance Enterprise deployment Board communication	₹1Cr–₹3Cr+	Deloitte / Heidrick & Struggles CAIO Survey India 2026
2	AI Transformation Lead Change management AI adoption Business case development Stakeholder alignment	₹50L–₹90L	NASSCOM Talent Report 2026
3	AI Product Manager LLM integration Prompt engineering Roadmap Enterprise AI UX	₹30L–₹65L	Taggd India AI Engineer Salary Report 2026
4	AI Learning & Enablement Lead Executive AI training L&D strategy AI literacy frameworks Curriculum design	₹25L–₹50L	upGrad L&D Salary India 2026
5	AI Ethics & Governance Officer EU AI Act ISO 42001 Responsible AI Risk frameworks Bias auditing	₹30L–₹70L	upGrad Cybersecurity Salary Report 2026

Sources:

- CAIO compensation reflects global benchmarks adjusted for India market (Heidrick & Struggles, Deloitte CDAO Survey 2026).
- AI Transformation Lead & AI Product Manager: Taggd India AI Engineer Salary Report 2026 / NASSCOM India Tech Talent Report 2026.
- AI L&D Lead: upGrad L&D & HR Salary Report 2026. AI Ethics Officer: upGrad Cybersecurity Salary Report 2026 / EU AI Act compliance demand signals. All ranges reflect mid-to-senior professional profiles in major Indian metros.



RESEARCH RADAR

RACE PUBLICATIONS THIS WEEK

This week, RACE researchers published four applied AI papers at the Second International Conference on Multi-Agent Systems for Collaborative Intelligence (ICMSCI), with IEEE Xplore links now live. The work spans enterprise AI, cybersecurity, healthcare analytics, and demand forecasting.

ENTERPRISE AI · MULTI-AGENT SYSTEMS ·
SALES ENABLEMENT

Bridging Enterprise Silos: Multi-Agent Bot for Sales Enablement

Dhiwakar Jayaprakash Kusuma, Sreeram Vasudevan, Dr. Shinu Abhi · ICMSCI 2026, IEEE Xplore · April 2026

A multi-agent bot architecture using Generative AI, CrewAI, and RAG to bridge enterprise silos and improve sales enablement and decision support. The system coordinates specialised agents across CRM, product knowledge, and market intelligence sources to surface contextually relevant insights for sales teams — reducing information latency and improving deal conversion intelligence.

ieeexplore.ieee.org/document/11469345

CYBERSECURITY · MACHINE LEARNING ·
DOMAIN SECURITY

Detection and Reporting of Typosquatting Malicious Domains with Machine Learning

Ushakiranna T S, Sridhar G, Dr. Shinu Abhi · ICMSCI 2026, IEEE Xplore · April 2026

An XGBoost-based machine learning system for detecting and reporting typosquatting and phishing domains at scale. The model identifies character-substitution and homoglyph attacks used to impersonate legitimate enterprise domains, a critical defence layer as AI-assisted phishing campaigns increase the volume and sophistication of domain spoofing attacks targeting Indian enterprises.

ieeexplore.ieee.org/document/11469751

HEALTHCARE ANALYTICS · ML · REVENUE CYCLE
MANAGEMENT

Medical Bad Debt Propensity Prediction: Comparative Analysis using ML Algorithms

Anushree B V, Yuvaraju M, Dr. Shinu Abhi · ICMSCI 2026, IEEE Xplore · April 2026

A comparative ML study for predicting medical bad debt propensity, enabling early revenue-cycle intervention. LightGBM achieved AUC-ROC 0.884, concentrating 51.4% of bad debt cases in the top risk decile, enabling hospitals to act at discharge rather than at 120–180 day collection triggers. XGBoost captured 93.6% bad debt recall, targeting 15–20% AR recovery improvement.

ieeexplore.ieee.org/document/11469311

DEMAND FORECASTING · MACHINE LEARNING ·
SUPPLY CHAIN

Machine Learning and Hybrid Approaches for Intermittent Demand Forecasting

Sushmitha Dani, Prof. J. B. Simha, Dr. Shinu Abhi · ICMSCI 2026, IEEE Xplore · April 2026

A Random Forest-based forecasting framework for intermittent spare-parts demand, one of the most challenging patterns in supply chain AI. The hybrid approach combines classical time-series methods with ML to improve forecast accuracy for low-frequency, high-variance demand signals. Directly applicable to manufacturing, MRO, and defence supply chains where stockout costs far exceed holding costs.

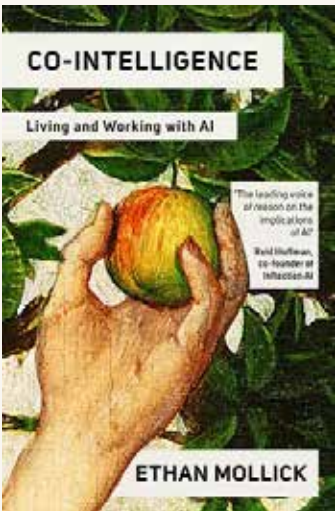
ieeexplore.ieee.org/document/11469346

RETINA TAKE

Four RACE publications this week — enterprise AI for sales productivity, ML-based cyber defence, healthcare revenue cycle intelligence, and supply chain demand forecasting. Each solves a live enterprise problem. RACE's publication pipeline is moving strongly toward applied AI systems with measurable business outcomes. Explore the full archive at racelit.netlify.app

BOOK SHELF

RETINA'S READ OF THE WEEK



RETINA RECOMMENDS · THIS WEEK'S THEME
Co-Intelligence: Living and Working with AI
Ethan Mollick · Penguin Portfolio, 2024

Wharton professor Ethan Mollick wrote the book that every executive who has avoided engaging directly with AI should read first. Co-Intelligence argues that the leaders who will thrive are not those who delegate AI to specialists, but those who develop a personal, hands-on relationship with AI tools, understanding their capabilities, their failure modes, and their limits through direct practice rather than vendor briefings. The book's central thesis maps precisely to this week's issue: AI literacy is not acquired by reading about AI. It is acquired by using it, interrogating it, and learning when to override it. In a week when 67% of Indian CXOs say they rely on their CTO to interpret AI outputs before making decisions, this book is the corrective. Every CHRO, CFO, and Managing Director who has approved an AI project without using one should read it before approving the next.

RACE PULSE

EVENTS · COMMUNITY · WHAT'S COMING

UPCOMING | MAY 31, 2026

CERTIFIED AGENTIC AI ENGINEER

New batch opens May 31st. Build practical expertise in LLMs, AI Agents, Multi-Agent Systems, Agentic Workflows, Governance, and Capstone-based implementation. Real-world use cases. Deployable solutions.

Apply now:

<https://race.reva.edu.in/certified-agentic-ai-engineer/>

UPCOMING · SEPTEMBER 2026 BATCH

APPLY BY 31 JULY

Applications open for all six RACE Master's & PG Programmes – Business Analytics (#1 India), Artificial Intelligence (#3 India), Cybersecurity (#5 India), and Cloud Architecture & Security. Weekend format. AICTE/UGC approved. Industry mentors from Amazon, Microsoft, AWS, EC-Council, Terralogic, IBM and more.

Apply now: race.reva.edu.in

RECENT EVENT | MAY 23, 2026

Mastering Agentic AI — Namma Bengaluru Meetup

The room on 23rd May said something the data in this issue confirms. Close to a hundred practitioners and leaders gathered at REVA University on a Saturday morning — not for a vendor briefing, but for an honest conversation about what agentic AI actually looks like when it leaves the demo environment and enters a live enterprise. Pradeepta Mishra set the tone early: the barrier to production is rarely the model — it is the organisation around it. Shwetha Gopalakrishnan's live agentic SDLC demo made that concrete. Poornapragna M S landed the sharpest reframe of the morning: autonomous decisioning is not a capability question, it is a governance question. The fireside with Dr. J B Simha and Ashok Shetty — a RACE alumnus who has lived the gap between classroom AI and production AI at Swiss Re — closed the loop. Bengaluru's practitioner community showed up on a Saturday to close that gap. The question for every CXO reading this issue is whether their boardroom is prepared to do the same.



RACE PROGRAMMES

REVA Academy for Corporate Excellence · REVA University · Bengaluru · AICTE / UGC Approved · Weekend Batches · Industry Mentors

Master's & PG Programmes

New Batch: September 2026 · 12–24 months · Weekend · For Working Professionals

#1 IN INDIA · ANALYTICS INDIA MAGAZINE ANALYTICS PG Diploma / M.Sc. in BUSINESS ANALYTICS AWS Academy · Microsoft Azure 12–24 Months	#3 IN INDIA · TECHGIG ARTIFICIAL INTELLIGENCE M.Tech. in ARTIFICIAL INTELLIGENCE AWS Academy · Microsoft Azure 24 Months	#3 IN INDIA · TECHGIG ARTIFICIAL INTELLIGENCE PG Diploma / M.Sc. in ARTIFICIAL INTELLIGENCE AWS Academy · Microsoft Azure 12–24 Months
#5 IN INDIA · ANALYTICS INDIA MAGAZINE CYBERSECURITY M.Tech. in CYBERSECURITY EC-Council · Microsoft Azure · Terralogic Inc. 24 Months	#5 IN INDIA · ANALYTICS INDIA MAGAZINE CYBERSECURITY PG Diploma / M.Sc. in CYBERSECURITY EC-Council · Microsoft Azure · Terralogic Inc. 12–24 Months	CLOUD PG Diploma / M.Sc. in CLOUD ARCHITECTURE & SECURITY AWS Academy · Microsoft Azure 12–24 Months

Short-Term Certification Programmes

100 Hours · Project-Driven · Customisable for Organisations

LEADERSHIP 8–12 weeks TECHNO-FUNCTIONAL LEADERSHIP Executive presence, decision-making, leading tech-driven teams. Built for mid-to-senior managers.	CYBERSECURITY 8–12 weeks CYBERSECURITY & SOC OPERATIONS Threat detection, incident response, SIEM/SOAR. Hands-on in RACE's live Security Operations Centre.
AI ENGINEER 8–12 weeks AI ENGINEERING CERTIFICATION Data pipelines, model training, LLMs, deployment. Real production projects every batch.	CLOUD 8–12 weeks CLOUD ARCHITECTURE & DEVSECOPS Multi-cloud, IaC, secure CI/CD on real AWS/Azure/GCP environments. Not demos.
AGENTIC AI 4–6 weeks AGENTIC AI SYSTEMS DESIGN Multi-agent systems using LangChain, LangGraph, CrewAI. Capstone: deployed autonomous agent.	DATA & AI 12 weeks DATA SCIENCE & BUSINESS ANALYTICS Statistics to ML to BI. Python, SQL, Power BI, Tableau on real business datasets.

Enroll with us · race@reva.edu · race.reva.edu.in

THIS WEEK, ASK YOURSELF

“When did you last spend structured time learning how AI actually works — not approving it, not budgeting it — but learning it well enough to know when it is failing you?”

RETINA PUBLISHES EVERY SUNDAY · FORWARD TO A CXO YOU RESPECT